# Helping a National Charity Future-Proof Benefits and EVP Through Seamless Technology

Discover how Royal British Legion transformed employee engagement by unifying its benefits offering







#### Industry: National charity



#### Number of employees: 1,700



#### **Platform features:**

Employee benefits, employee communications, reward and recognition, employee wellbeing

## About the company

Royal British Legion (RBL) is a national charity that provides financial, social and emotional support to members and veterans of the British Armed Forces, their families and dependents.

The organisation employs a workforce of 1,700 staff across the UK, many of whom don't use a computer as part of their day-to-day role. As such, its HR team were looking for a flexible benefits platform that would strengthen its Employee Value Proposition beyond pay and connect its entire workforce, from care homes and nursing staff to HR and regional operations.



# The challenge

Royal British Legion approached Reward Gateway in September 2020 having underlined the need for an employee benefits platform to drive stronger engagement among staff and deliver a simple user experience that every member of staff could buy into.

Before this, RBL's benefits system was a cluster of unconnected services that needed to be accessed and managed separately. Although this system did the job for the most part, it relied on a lot of additional authorisations and meant that the organisation's HR team couldn't promote a unified benefits offering to their workforce. As such, it had proven a challenge to make sure every member of staff was aware of, and had easy access to, its full range of fantastic initiatives.

Led by Ian MacFarlane, part of the Learning & Organisational Development team, RBL also made it clear they needed a platform with inherent flexibility, so they could tweak and add new functionalities as their approach to engagement evolved. In other words, it needed to be future-proof enough to underpin the organisation's strategy for years to come.



"Before partnering with Reward Gateway we had a few separate relationships with external benefits providers, but no central platform to manage everything. We wanted that platform to be accessible and engaging for all our staff, and give us a better chance to connect with teams that don't work with a computer. Our new system does all this and more – so much so that I've already recommended Reward Gateway to two other organisations I'm in contact with!"



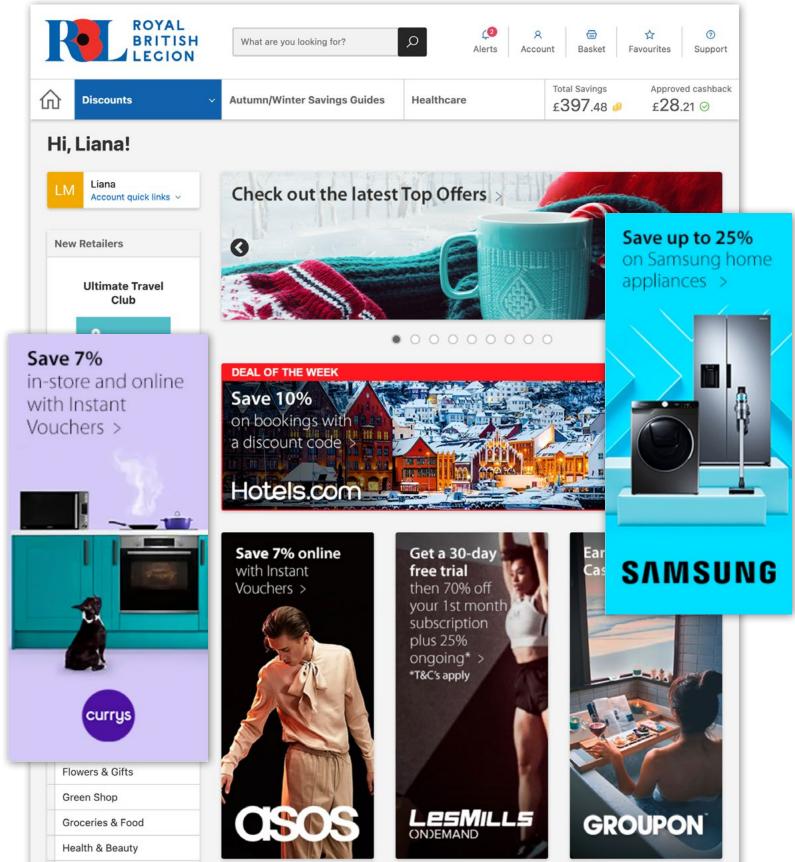
#### lan MacFarlane,

Learning & Organisational Development, Royal British Legion

# The approach

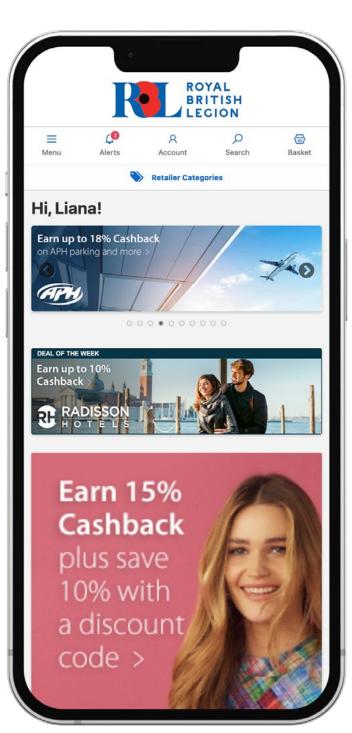
The first step was to custom-build an employee benefits platform that brought key initiatives such as Cycle to Work and SmartSpending<sup>™</sup>, an employee discounts and cashback programme, under one roof. Named 'Rewards Hub,' the platform makes it simple for staff to see the full range of benefits on offer and easier for managers to track and approve applications where needed.

lan's team had the bright idea to channel people to the platform through a Holiday Trading initiative, establishing a 6-week window on the system whereby staff could buy extra annual leave for the following year. This turned out to be a fantastic tactic to get people used to navigating the new system while also driving greater awareness of the organisation's wider Employee Value Proposition. RBL also needed to segment the availability of Holiday Trading on the platform, so that employees wouldn't be able to access the benefit until they had passed their probation period.



	Alerts	Account	Basket	Favourites	⑦ Support
uides	Healthcare	Total Savings £397.48 ∉			ed cashback .21 ⊘

Ensuring a seamless interaction between the platform and RBL's main HR database was another important factor, making sure that employee data automatically syncs and stays up to date at all times. This data then feeds directly into the system's calculations, removing the need for lan's team to go back and forth to input, check and update information.





"A lot of our care home staff don't have access to an IT system in the workspace, so it's been really useful to have a mobile app which they can download straight to their personal phone and use when they're in the supermarket. We've found it only takes one person to start saving £10 a week on their food shop, or get money off their new washing machine, before they start chatting to their team and spreading the word. The engagement among our office staff has been really strong too, mainly because everyone can access the hub within just a few clicks on every company laptop or computer, or their own phone."

#### **RBL's 'Rewards Hub' includes:**



#### 6 | The approach

ROYAL BRITISH LECION	What are you looking for?	2 Alerts Acco	ount Basket Fa	avourites Suppor		
Discounts	<ul> <li>Autumn/Winter Savings Guides</li> </ul>	Healthcare	Total Savings £397.48 ₿	Approved cashba £28.21 ⊘		
Healthcare Cashp	lan () You haven't applied for a H	lealthcare Cashplan				
My Account A	-					
Summary	Save on your	everyday				
General Settings	medical, denta	al & optical	R R	2 Pare		
Security Centre	with Healthcare Cashplan					
Communications Preferences						
My Cashback Statement	Health			at		
My Instant Vouchers	If you go to the dentist regularly, wear	glasses or both consider join	ning our low cost bea	lthcare cashplan		
My Reloadable Cards	If you go to the dentist regularly, wear glasses, or both, consider joining our low cost healthcare cashplan. You can choose either Regular Cover for optical and dental care, private consultations and therapy					
My Auto Top-ups	treatments or Regular Cover with Surg	ery Choices to include cover	for 60 non-urgent su	rgical procedures.		
Top-up by Text	Westfield Health is one of the UK's largest health insurers with more than a third of a million policyholders. Joining is easy online. If you need help, phone us on 0114 250 2000. There is no excess, and you will be reimbursed for 100% of your treatment up to the claim limit.					
My Orders						
Cycle To Work	reinibursed for 100% of your treatmen	t up to the claim limit.				
My Awards	PLAN DETAILS					
Healthcare Cashplan				•		
Holiday Purchase Scheme	benefit/cover type	regular cov	er 🚺 + tr	gular cover hospital eatment surance		
earn about $\ \land$	Optical 🚯	£100	£100			
Cashback	Danital O		<b>6400</b>	£100		
Instant Vouchers	Dental 1	£100	£100			
Gift Vouchers	Consultation 3	£200	£200			
eGift Cards	Thoromy tractments					
eGift Cards Telephone Offers	Therapy treatments - Physiotherapy, Acupuncture, Chiropractic, Homeopathy, Osteop	£150	£150			



# Flexibility to meet future challenges

Planning for the future was a key driver for Royal British Legion when choosing the right system and the company made it clear from the outset they wanted to continue identifying gaps and building on their initial benefits offering.

Ian's team worked closely with Reward Gateway to tailor a rental deposit loan initiative specific to RBL's needs, which offers staff financial support whenever they're making a move to a new rental accommodation. Although this isn't a daily occurrence, it's already proving a big help to employees that are looking to move house. RBL's season ticket loan benefit also helps to make travel more affordable for employees that face a regular commute as part of their role.



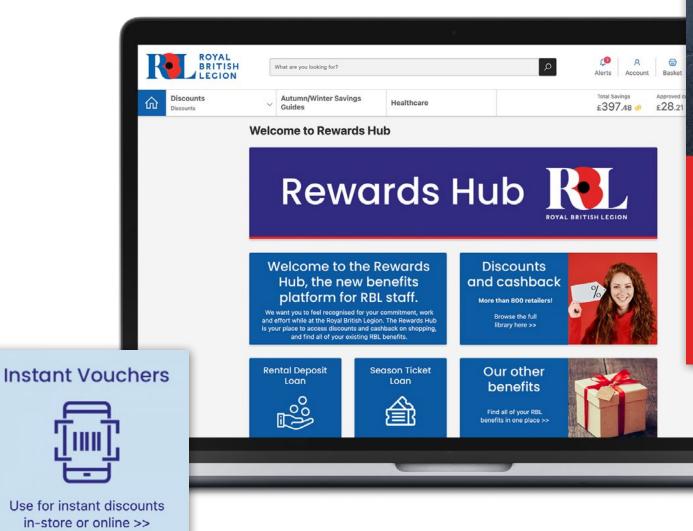
"We needed a responsive system that could realise our ideas and adapt to our needs as we evolve as a business – and that's exactly what Reward Gateway's flexible tile layout does. We're already looking to bring in the reward and recognition functionality over the next 12 months as a way to build engagement within teams and make sure the great work our people are doing doesn't go unnoticed."

### The results

In just over a year since launching, employees have spent over £239k through the platform, saving **£16k** on purchases at retailers such as John Lewis, Sainsbury's and Tesco. Holiday Trading has also proven to be a huge success across all levels of the organisation, with a total order value of **£115k**.

Ian and his team have done remarkably well to get more than 1,500 of their 1,700 staff registered on the platform so far, 66% of which are active users. This stat is even more impressive when you consider the majority of employees don't use a computer as part of their job role.

While it's still early days in RBL's longer-term plans for the platform, employees across all 10 of its main business units are signing up and engaging with an unrivalled range of benefits - which was underlined as one of the organisation's main objectives at the start of the project.



### Restaurants and takeaways

Save on the bill >>



"We had a set of four main criteria in mind when investing in a new platform: accessibility, value, responsiveness and longevity. Reward Gateway ticks all of these boxes. Our people love using the system because it's so easy to navigate and it gives them a simple breakdown of exactly what they can get. There's still more work to do over the coming years but I know we've partnered with the right provider to make it happen!"



2 platform referrals to other organisations



"I also want to shout out our outstanding account managers and the whole Reward Gateway support team. They've gone above and beyond to deliver every request and change to the platform ever since we first launched. These days it's rare to find an agile service that wraps perfectly around the way we work, rather than a rigid, bog-standard product that your business is expected to adapt to."

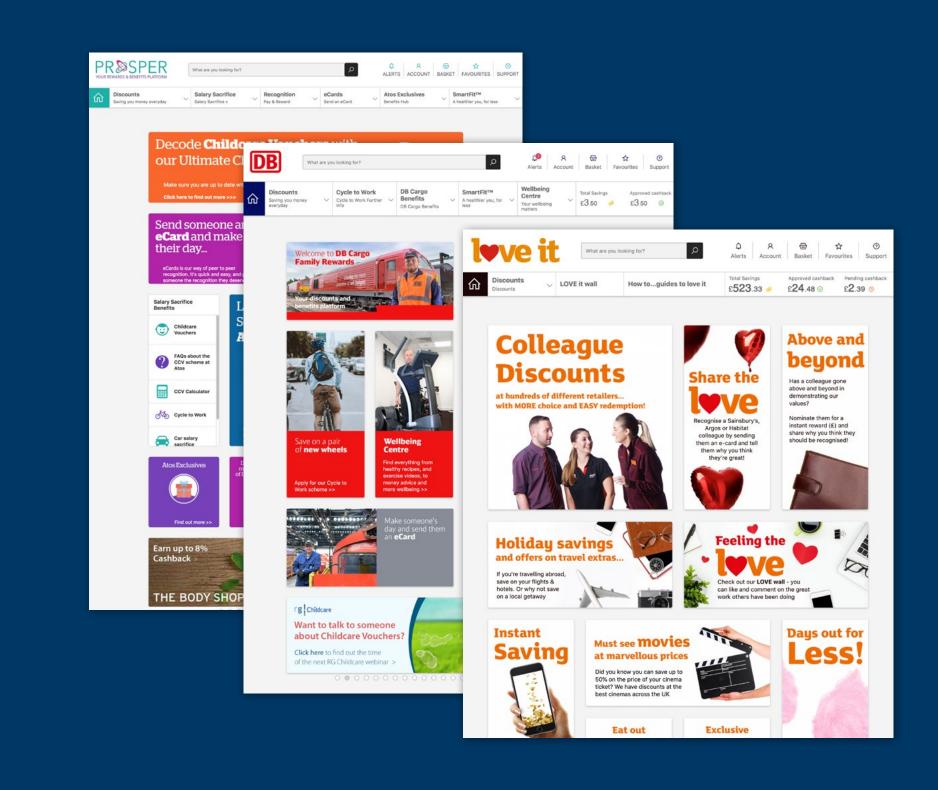
# Interested in your own employee engagement solution?

Reward Gateway delivers the only platform that centralises employee benefits, discounts, reward and recognition, employee wellbeing and employee communication tools all in one place.

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Reward Gateway delivers employee engagement solutions to more than 2,500 clients worldwide.