



#### **WEBINAR:**

How to make overlooked employees feel valued & visible



## Who will you be hearing from today



**Nebel Crowhurst** 

Chief People Officer & Chief Appreciation Officer



**Fehed Nicass** 

**Employee Experience Expert** 



## What does Appreciation mean to you?

# Wait... isn't Appreciation the same thing as Recognition?



"The act of recognising or understanding that something or someone is valuable or important."

Cambridge Dictionary





### Recognition

Showing gratitude for **what employees do** 

"Great job on how quickly you turned around that report..."

"Thanks for taking initiative to resolve that customer complaint..."

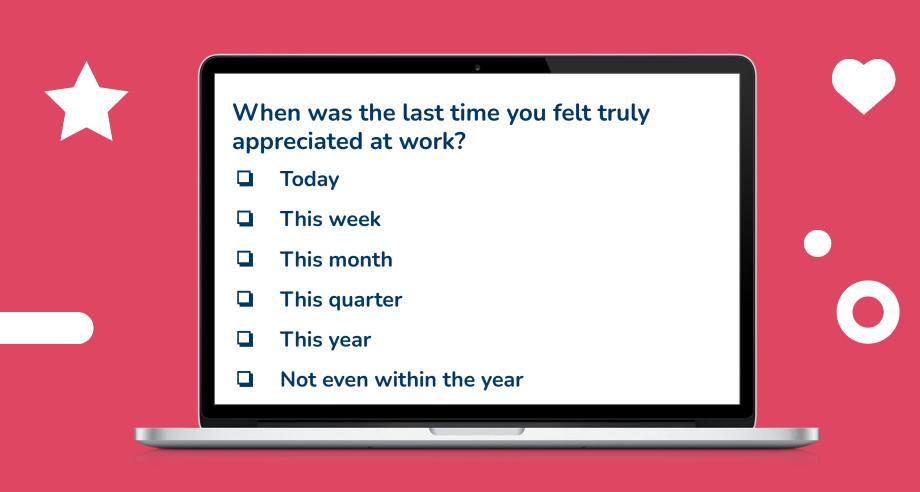


### **Appreciation**

Being grateful for who employees are

"It's been such a busy week, I've brought in some bagels!"

"I'd love you to join us in our planning meeting. I think your experience and knowledge will help us make progress."



# Why is Appreciation so important?

## The power of the individual...

People who are recognised are 23% more effective and productive

But people who are appreciated and valued for themselves, are 43% more effective and perform better



## 55% of people who frequently feel appreciated at work have seen their mental wellbeing improve

...while **54% of those who**rarely/never feel
appreciated have seen it
decline

Reward Gateway | Edenred survey of 2,026 employees and 1,001 HR managers, Jan 2024



81% of UK employees
who rarely or never felt
appreciated considered
leaving their company in the
last 6 months

...compared to only 40% of those who did feel appreciated.

Reward Gateway | Edenred survey of 2,026 employees and 1,001 HR managers, Jan 2024

#### Leaders

- Strategic benefits
- Lowest turnover
- High engagement
- Highest business growth

#### **Appeasers**

- More benefits testing and learning
- Good engagement
- Lower business growth

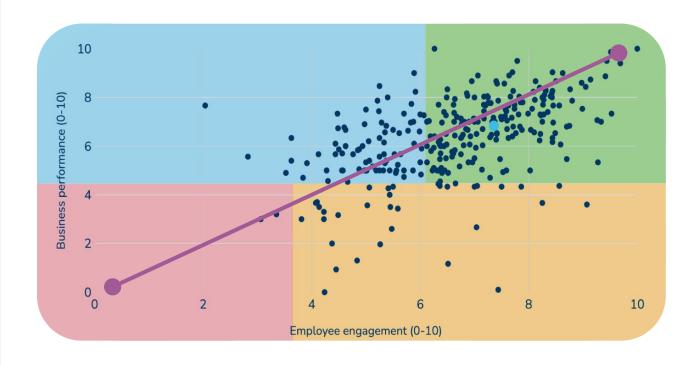
#### **Drivers**

- Limited range of benefits
- Lower engagement
- Mid-business growth

#### **Low Performers**

- Low range of benefits
- Low engagement
- Low business growth

## **Employee Engagement and Business Performance Matrix**



## Leaders

score higher on these top HR priorities Engagement

Wellbeing

Retention

## Leaders

typically see a 5-7% higher business performance

Introduction Respondent dashboard Demographics Employee engagement Business performance benchmark benchmark

#### Respondent dashboard

#### Respondents results

**Employee engagement** 

Average Turnover rate

Up to 5%

**Average Time to hire** 

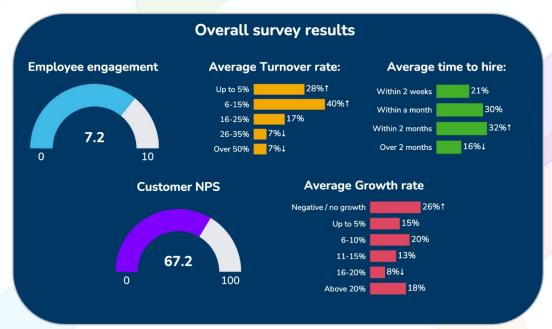
Within 2 weeks

**Customer NPS** 

75.0

Average Growth rate

Above 20%























Scan the QR code to participate



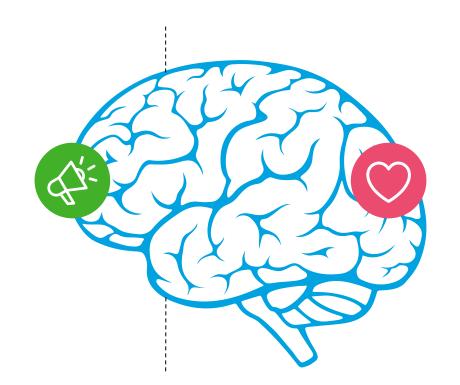


We don't always get people's REAL answers when we ask questions.

## The Appreciation Index measures both

What people say

System 2 thinking



How people feel

System 1 thinking





## Traditional Research

## Fast Response

Which is most appealing?

- ☐ Fork & Flame
- **☐** The Rustic Table
- Savory Street
- **☐** The Roaming Spoon

**Savory Street** 

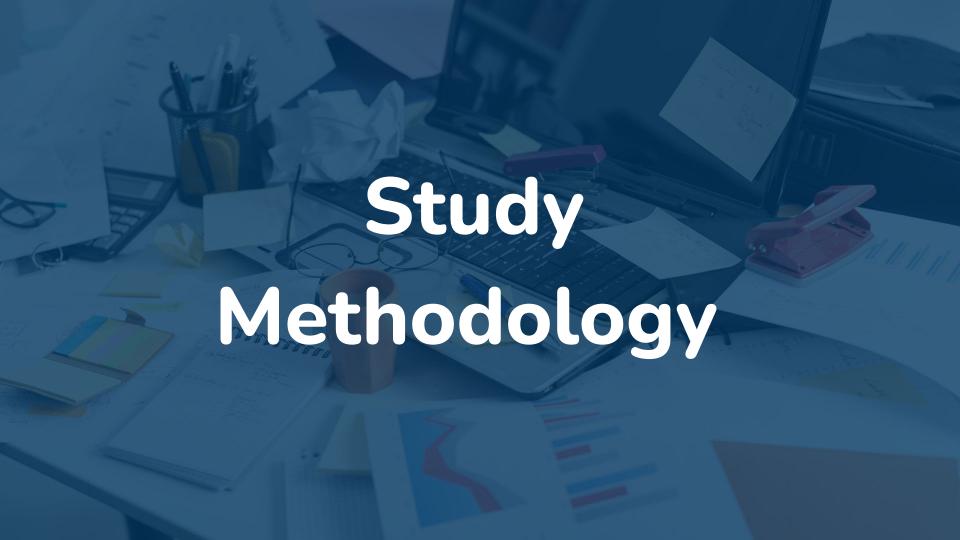
Unappealing

**Appealing** 

## The Appreciation Index combines traditional and fast response...









## When I am appreciated, I...

Outcome of appreciation Score 72.14 Work harder 70.5 Am more engaged 68.7 Am more satisfied with my job

Top Global Drivers of Appreciation



I am recognised by managers



My hard work is rewarded



I feel I belong here



My managers support me

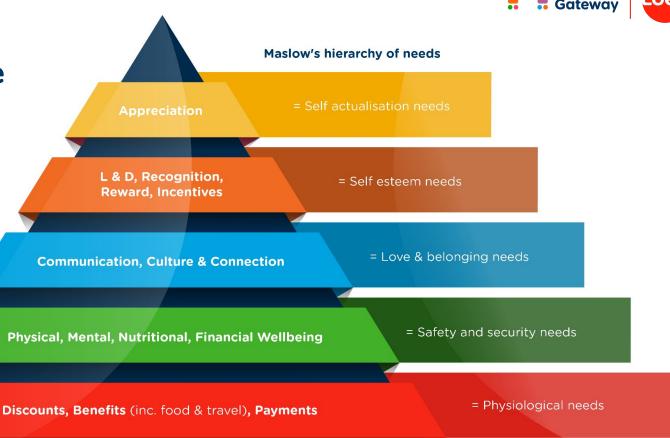


My organisation praises me









## Top Global Drivers of Appreciation



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	Less Appreciated	More Appreciated
Gender	Women	Men
Sectors	Hospitality/Tourism Public Sector	Military Financial Services
Seniority	Entry/Mid	Executive
Age	36-65	18-35
Org. Size	>2,500	1-499
Control over work	Almost never	Always

## Does this surprise you?

# Share your Appreciation Tactics

Send your ideas in the chat!



## Areas of the workforce to empower

Women

Entry-mid level employees

**Employees in large** organisations

Employees aged 36-65

Frontline workers

## **Frontline Workers**

"Employees with the autonomy over when and where they work feel more appreciated."

### Frontline Driver? Leaders are covering the basic levels.



#### **Employee Discounts**

Enhance all employees disposable income with savings at over 900 retailers!



NEW LOOK



boohoo





Save up to £120

Based on £100 spent a month Groceries







M&S



Save up to £240

Based on £400 spent a month Entertainment

ticketmaster®

**GROUPON** 







Save up to £75

Based on £300 spent a year Household



JOHN LEWIS







Save up to £100

Based on £1,000 spent a year Travel

Uber







Booking.com

Save up to £125

Based on £2,500 spent a year **Electronics** 











Save up to £210

Based on £3000 spent a year Wellbeing









MYPROTEIN

Save up to £150

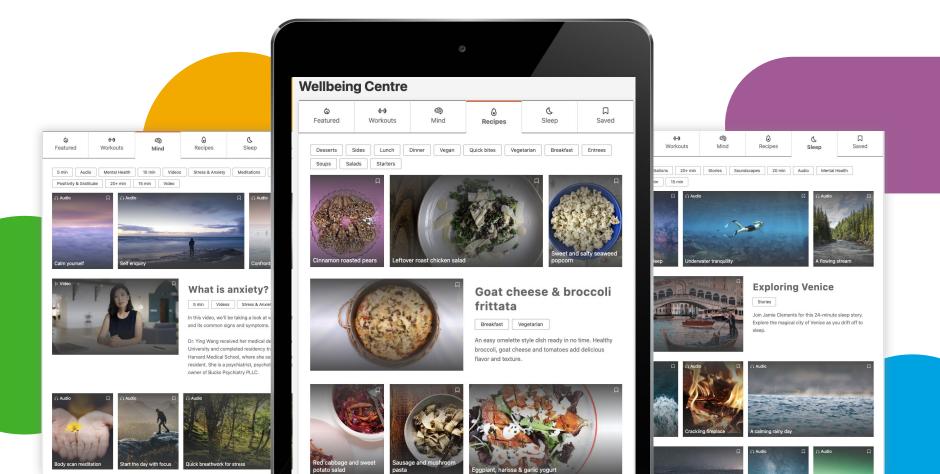
Based on £1000 spent

#### Greencore

- 13,500-strong workforce of largely frontline workers
- £150,000 saved through discounts in one year
- £62,000 in savings through Cycle to Work
- 95% active user rate on My Core benefits



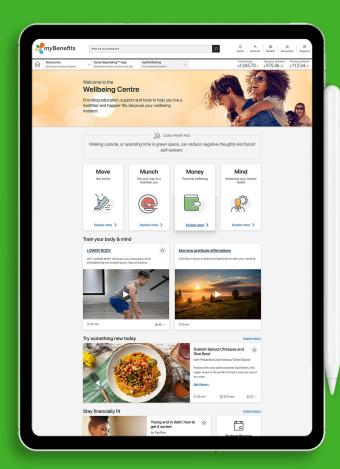
#### New and improved: Wellbeing Centre



# nudge

## Unmind

Expand your wellbeing resources

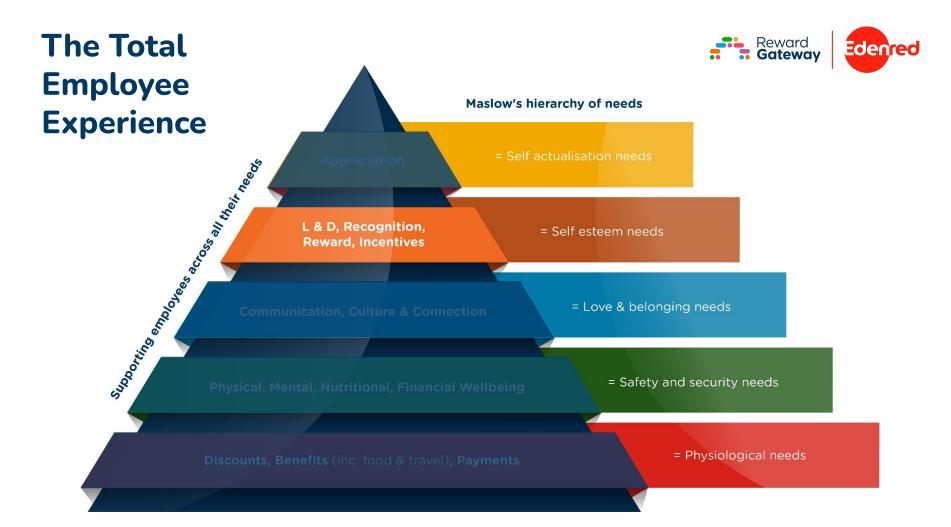


#### Holland&Barrett

- Needed to develop their wellbeing programme and better highlight available support
- Achieved an 80% score in wellbeing satisfaction
- Contributed to reducing employee turnover rate to below the industry average

# Entry-Mid Level Employees

"Those in entry-level roles feel less appreciated than senior employees."



#### How to boost development and self-esteem

Signpost opportunity

Establish / audit your framework

Offer development rewards

Lunch with the CEO

Empower managers with recognition tools





Count Me In - Digital Recognition & Reward for 350 Correla employees

Go-to method for managers and employees to thank colleagues for their hard work

£20,000 in Rewards sent and redeemed in one year





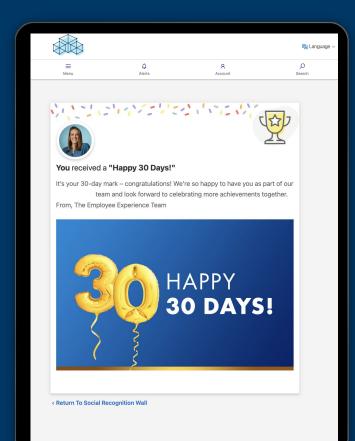
# Employees aged 36-65

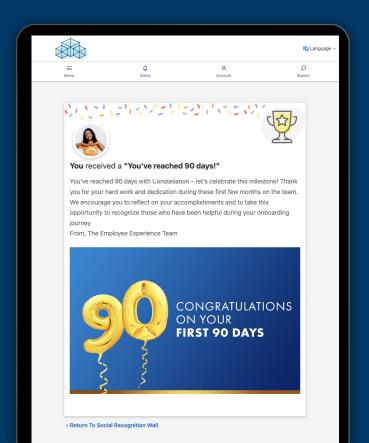
"18-35 year olds feel more appreciated than other age groups."

## The Reward Gateway | Edenred People Strategy

# Moments that Matter

#### Recognise the shorter milestones



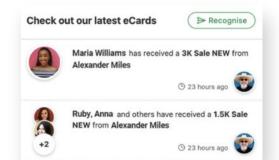




JERMYN STREET LON

Charles Tyrwhitt tied service awards into a wider Recognition & Reward programme, offering:

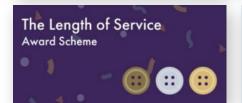
- Branded eCards for colleagues to recognise a job well done
- Instant awards "Customer Star of the Month" and "Store of the Month" etc
- Sales incentives "Making it Easy" awards











Redeem your Instant Award Points in Reward Marketplace

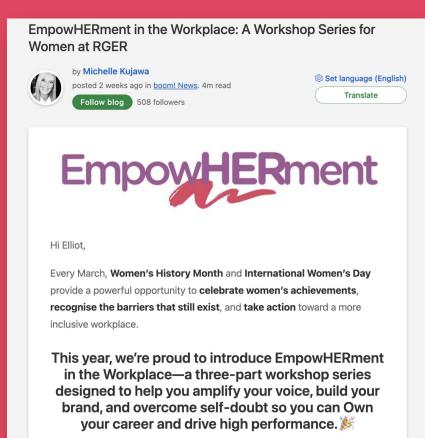


#### Women

"Women feel less appreciated than men."

#### Establish and promote women's networks





#### Flexible working

40%

of working mums in the UK are asking bosses for fewer hours in order to look after their children

Working Families, 2024

1/10

of UK working mums are quitting work altogether

Working Families, 2024



£720,000 worth of annual leave purchased through their Holiday Trading programme

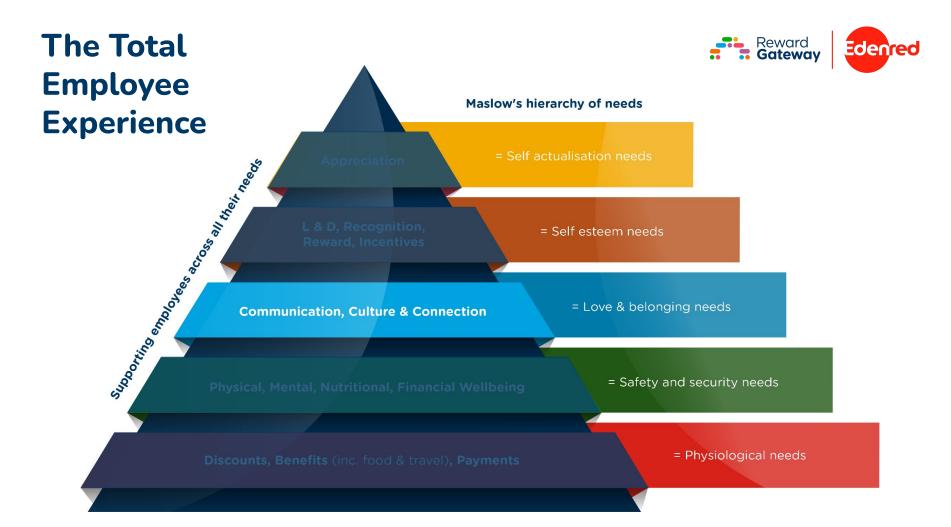


## How to support employees through menopause and in women's health



# **Employees within Large Organisations**

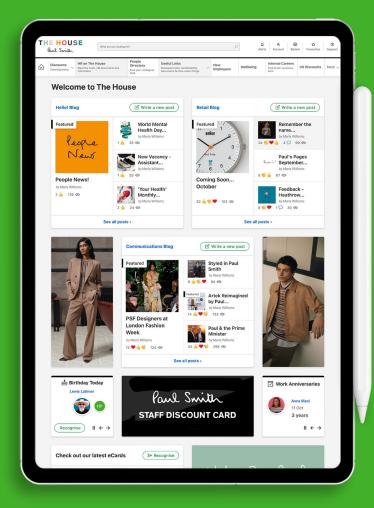
"Employees within organisations of over 2,500 employees typically feel less appreciated."



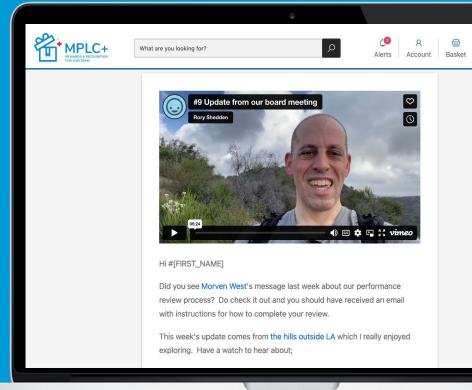
#### Paul Smith

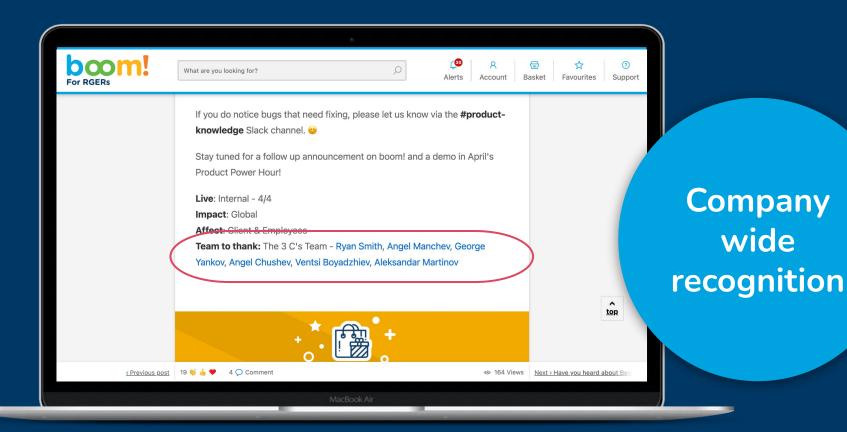
#### Hello! Blog

- Key company updates and communications
- Weekly 'people news'
- Employees invited to contribute to the blog

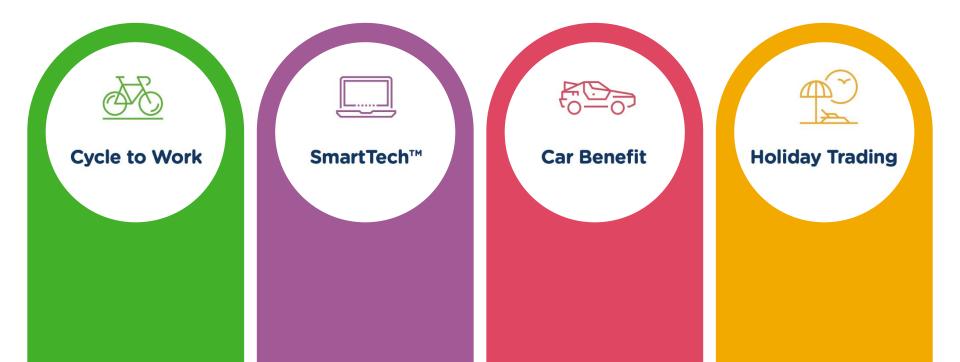


#### Personal Leadership Updates





### Offer personalisation through benefits





## Scan the code to Download the Appreciation Index



Or visit rg.co/index



## Q&A

