

#### WORKSHOP WORKBOOK

## 4 Modules

Measure the R&R pulse in your organization

Build an unforgettable R&R brand your people will love

Develop your R&R framework

Keeping the flame alive



## Module 1

Measure the R&R pulse in your organization



#### 1.1 Set the scene:

#### **Your People:**

**Number of Employees:** 

**Number of Offices:** 

**Average Tenure:** 

**Number of Locations:** 

**Module 01** | Measure the R&R pulse in your organization

#### List current reward and recognition activities:

How does recognition and reward happen most frequently in our organization?

How would someone recognize or be recognized today?

What are the special recognition events that happen less frequently?

How would my people describe their current recognition experience?

## 1.2 Quick fire recognition and reward check

My people understand how their work contributes to company goals:

Disagree

1

2

3

4

Agree

People receive regular recognition or praise for doing good work:

Disagree

1

recognize people in my team:

3

Agree

People always use company values to guide their decision making:

Disagree

1

2

3

4

Agree

Disagree

1

2

I feel like I have the tools in place to

2

5

**Agree** 

People always feel valued in this company:

Disagree

1

2

3

4

5

Agree

Module 01 | Measure the R&R pulse in your organization

Score:

#### Sample Employee Recognition and Reward Survey Questions

- .. The mission, purpose and values of this organization excite me: 1 2 3 4 5
- 2. I know what the company values are: 1 2 3 4 5
- 3. I live the company values through my everyday actions: 1 2 3 4 5
- 4. I always use the company values to guide my decision making: 1 2 3 4 5
- 5. People always feel valued in this company: 1 2 3 4 5
- 6. People receive regular recognition or praise for doing good work: 1 2 3 4 5
- 7. I receive frequent, meaningful recognition for my contribution: Yes/No
- 8. My Manager recognizes me when I have achieved a goal or objective: Yes/No
- 9. My team recognizes me when I have supported them: Yes/No
- 10. I feel like I have the tools in place to recognize people in my team: Yes/No
- 11. I know what the process is if I want to celebrate success or recognize someone: Yes/No
- 12. I know when people in my team and the wider business are recognized: Yes/No

## 1.3 My Recognition BHAG\*



The reason I want to build a better recognition and reward program in my organization is:

## The Engagement Bridge



70%

of employees
wish they would
receive more
recognition at
work

79%

of employees say they would "work harder" if they felt their efforts were recognized 83%

of leaders say they could do more to recognize others 79%

of employees who quit their job cite lack of appreciation as a key driver 65%

of employees have said they have not been recognized in the last year

## 1.4 What is your organization's "Why?"

Encourage and reinforce high performance culture

Engage and motivate offline workforce

Celebrate organization's culture and values

To create a culture where people feel valued and appreciated

Create visibility for wins across the business

## 1.5 In which Quadrant of Employee Engagement do you think the majority of your people sit?



#### Go-getters:

High-energy, bright and motivated, but don't always look out for the team. Ready to jump ship if a bigger or better opportunity.



#### Ambassadors:

Driven, reliable, and looks out for the long-term good of the whole team. Finds a constructive way to speak up a spirit of positivity and improvement.



#### Detractors:

Ready to challenge a decision before thinking about why it's been made. Thrives on disagreement and negativity and happily spreads it.



#### Stayers:

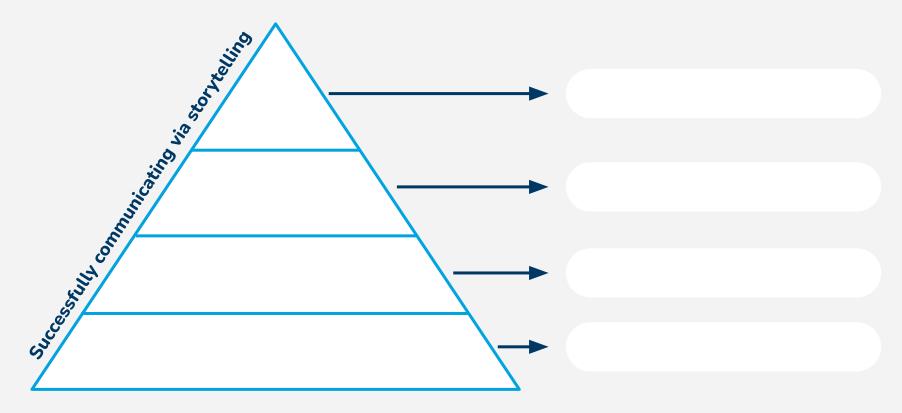
Puts in the bare minimum effort to fly comfortably under the radar. Won't rock the boat but won't step out of their comfort zone either.

INTENT TO STAY

## **Recognition Pyramid**



## 1.6 How would you layer your recognition pyramid?



## **1.7** The 6 Pillars of Recognition Success

Highlight the areas where you're doing well and those in which you see opportunities to enhance the employee experience.

#### Individual

Links to contribution, career, development, performance, feedback and motivation.

#### Visible

Visible to the business.
Visibility for individuals.

#### **Empowering**

Leaders are enabled, educated and have the tools to get on with it.

#### Consistent

Set rhythms, links to values, impact and outcomes, measured.

## Timely + Authentic

All employees can be recognized as close to the action as possible and are given the freedom to recognize in an authentic way.

## Accessible + Fair

Anytime, anywhere,
Anyone with clearly defined and communicated process.

## Module 2

Build an unforgettable R&R brand your people will love



## 2.1 Name Your Reward and Recognition Program!



























#### **My Program** Name Ideas

**Module 02** | Build an unforgettable R&R brand your people will love

## 2.2 Greetings & Values

Which greetings, business values and strategies would your people like to see represented on eCards?



## **Examples Greeting eCards**



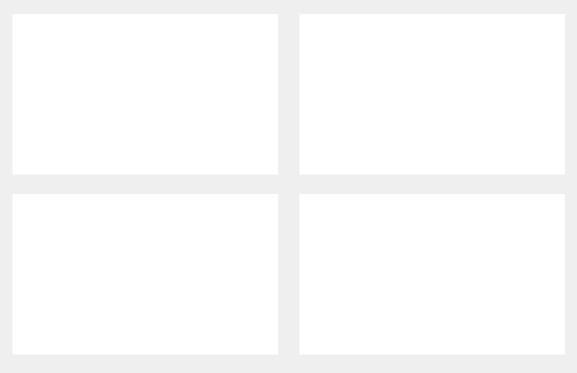




Module 02 | Build an unforgettable R&R brand your people will love

## 2.3 Your eCards Design

Scribble your design ideas!



## **Examples Values eCards**









## **Recognition Pyramid**



## What to consider for Nomination Awards

Individual Reward **Budget Award Values** or Group **Values Nomination Approval** Communication **Approvers Process** Criteria

**Eligibility** 

Visibility

Visuals

Nomination Window

## **3.1** Nomination Programs



## **3.2** Types of Nomination Programs

What types of programs can you see/would you like to see existing in your organization?

**Time Bound Segmented** i.e.: Quarterly Values i.e.: Customer Service Team **Ambassador Always On** Star of the Month

## **3.3 Nomination Programs** - Structure

**Budget** 

**Award Values** 

**Reward Values** 

i.e.: \$12,000 per annum

i.e.: \$1000 per month

i.e.: 5 winners get \$200

**Nomination Window** 

**Nomination Criteria** 

i.e.: 1st - 28th each month

i.e.: Values Tick Box + Impact story free text

## 3.4 Nomination Programs - Participants

#### **Eligibility**

#### **Approvers**

## Individual/Group Nominations

i.e.: All employees can nominate/be nominated

i.e.: P&C Committee

i.e.: Individuals only

## 3.5 Nominations

Scribble your design ideas!









## What to consider for Manager-led Awards

Payment **Budget Award Values Process** Reward Communication **Award Reason Values Engaging Eligibility Visibility** Managers

# 3.6 Manager-Led Recognition

What budget will be allocated to empower Instant Manager Led Recognition?

What level of Manager will be allocated reward budget? How many Managers are there?

What is the value of Reward our Managers allocate? i.e.: \$10, \$50, \$100

What will we call tiers i.e.: Good, Better, Best

Design Manager Led eCards i.e.: Game Changer

## **3.7** Manager Reward eCards

Scribble your design ideas!









## 3.8 Service Milestones

Number of Years	Financial or Non-financial	Value or Item

## **Examples** eCards







## 3.9 Reward Budgets and Ideas

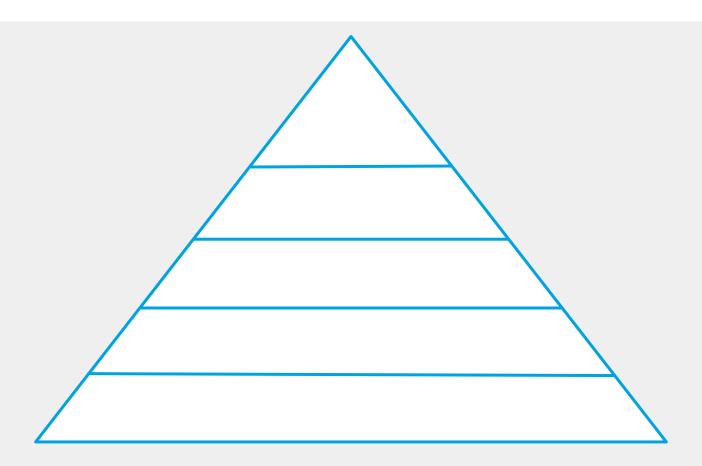
How much budget do we currently allocate for Recognition and Reward?

How is the budget managed/tracked?

Where could we "repurpose" budget to deliver a more impactful engagement experience?

What kinds of rewards could we include that are unique? Or that would get people excited? i.e.: Lunch with the CEO

## **3.10** Your Reward Framework



# Module 4 Keeping the flame alive

# **4.1** Onboarding Communication Channels

Creating multiple touchpoints to enhance visibility of your recognition brand and help educate employees Emails, social networks, intranet, digital networks

Videos, webinars, TV screens, meeting backgrounds, splash screens Printed posters, flyers, postcards, desk / site drops

Champions
program
+ manager
briefing
packs

Onsite roadshow (if allowed)

Branded merchandise

